



FINANCIAL PLAN 2021-2025



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Introduction

The 2021 to 2025 financial plan provides the highlights of Smoky Lake County's Operating, Capital, and Road Plan budget. This document is divided into the following sections:

Strategic highlights: provides summary information on Smoky Lake County's strategic plan.

County Information: provides general information on Smoky Lake County and the services provided.

Budget Highlights: explains the process that Council goes through to create an approved budget, as well as the current financial status and outlook for the future.

Budget: provides information on the operating and capital budgets for 2021, 2022, 2023, 2024, and 2025.

Appendix: includes copies of related policies passed by council

- ✓ *Budget Development Policy 08-11*
- ✓ *Revised Capital Budget*
- ✓ *Five-Year Road Plan Policy 03-18*



STRATEGIC PRIORITIES PLAN

The Financial Plan reflects the organizations values, priorities, and practices. Smoky Lake County adopted a Strategic Priorities Plan in 2018.

Because of the COVID restrictions and change in administrative leadership, Smoky Lake County has delayed the development of an updated Strategic Plan. Over the next year, the county will proceed to update our Strategic Priorities. Council will collaborate with management to revise the municipality's long term vision, priorities, and to develop new strategic goals. This will be accomplished through stakeholder workshops, surveys, and other public consultation opportunities.

Values

- ❖ *Integrity*
- ❖ *Sustainability/Stability*
- ❖ *Pride*
- ❖ *Fairness*
- ❖ *Freedom*



Vision

Leading the way in positive growth with healthy, sustainable, rural living.



Mission Statement

Smoky Lake County strives for collaboration and excellence in the provision of transparent and fiscally responsible governance and services.

The 2018-2020 Strategic Priorities Plan contains strategies under the following three areas:

- Governance
- Infrastructure
- Economic Development

Strategic Priorities

10 Strategies were developed for years 2018 to 2020

Economic Development

- ❖ **Smoky Lake County diversifies its economy with innovative planning and by supporting infrastructure that encourages investment**
 - *Land Use bylaw changes Q4 2018-Q4 2019*
 - *The County is currently working on several incremental changes to the Land Use Bylaw that will address competing land uses and encourage economic development.*
 - *Victoria District Economic Development plan Q4 2018-Q3 2020*
 - *The Victoria District Economic Development Strategy Bylaw No. 1372-20 was adopted by Council on June 26, 2020.*
 - *The Victoria District Economic Development Strategy Business Plan Bylaw No. 1390-20 was adopted by Council on December 16, 2020.*
 - **A Resolution establishing a Municipally Controlled Corporation for the purposes of effecting the Victoria District Economic Development Strategy MCC Business Plan was adopted by Council on June 10, 2021.**
 - **The Victoria District Economic Development Strategy Implementation Working Group will continue to work towards preparing the necessary documents to establish the Municipally Controlled Corporation**
- ❖ *Creating growth through infrastructure*
 - *Warspite Ironhorse Trail RV Park Q1 2019-Q3 2020*
 - *The Warspite RV Park remains in the consultation phase with plans to host an open house post-COVID-19. Funds will be allocated to the park in future years.*
 - *Industrial Park SWOT analysis Q3 2019*
 - *Administration has prepared a Land Use Bylaw amendment that would rezone lands for a possible industrial park to be considered at a future Council meeting.*

Infrastructure

- ❖ **Smoky Lake County ensures its municipal infrastructure meets residents' expectations for excellence in meeting service delivery and fiscal responsibility**
 - *Expand Public Works Yard – purchase agreement Q3 2018-Q3 2019*
 - *Ongoing – 0% complete*
 - *North Saskatchewan Emergency River Access(es) Plan Q4 2018-Q4 2019*
 - *Administration is working with Alberta Environment and Parks to develop a plan to obtain the necessary Water Act Approvals and Public Lands Act Dispositions for the North Saskatchewan River Emergency Accesses. A budgeted cost of \$38,000 was allocated in the 2020 budget and has been brought forward to 2021 to complete the project.*

Governance

- ❖ **Smoky Lake County delivers excellence in governance by managing strategic relationships and utilizing fiscal and human resources**
 - *Develop Intermunicipal Collaborative Framework(s) Q1 2019 – Q3 2020*
 - **Intermunicipal Collaboration Frameworks - Intermunicipal Collaborative Frameworks have been completed with the Town of Smoky Lake, the Villages of Vilna and Waskatenau, County of Two Hills, County of St. Paul, Lac La Biche County, Thornhill County and Lamont County. There are no outstanding ICFs that are required.**
 - *Develop High Priority HR Policies Q4 2018- Q1 2019*
 - *Several safety policies including a drug and alcohol policy are complete -70% complete.*
 - *Succession Planning Q 1 2019 – Q2 2020*
 - *The CAO has succession plans in place for most departments - 80% complete*

COUNTY INFORMATION

Smoky Lake County Statistics

Population: 2,461

Size: 283,526 Hectares

Geographic Location: 120 km northeast of Edmonton

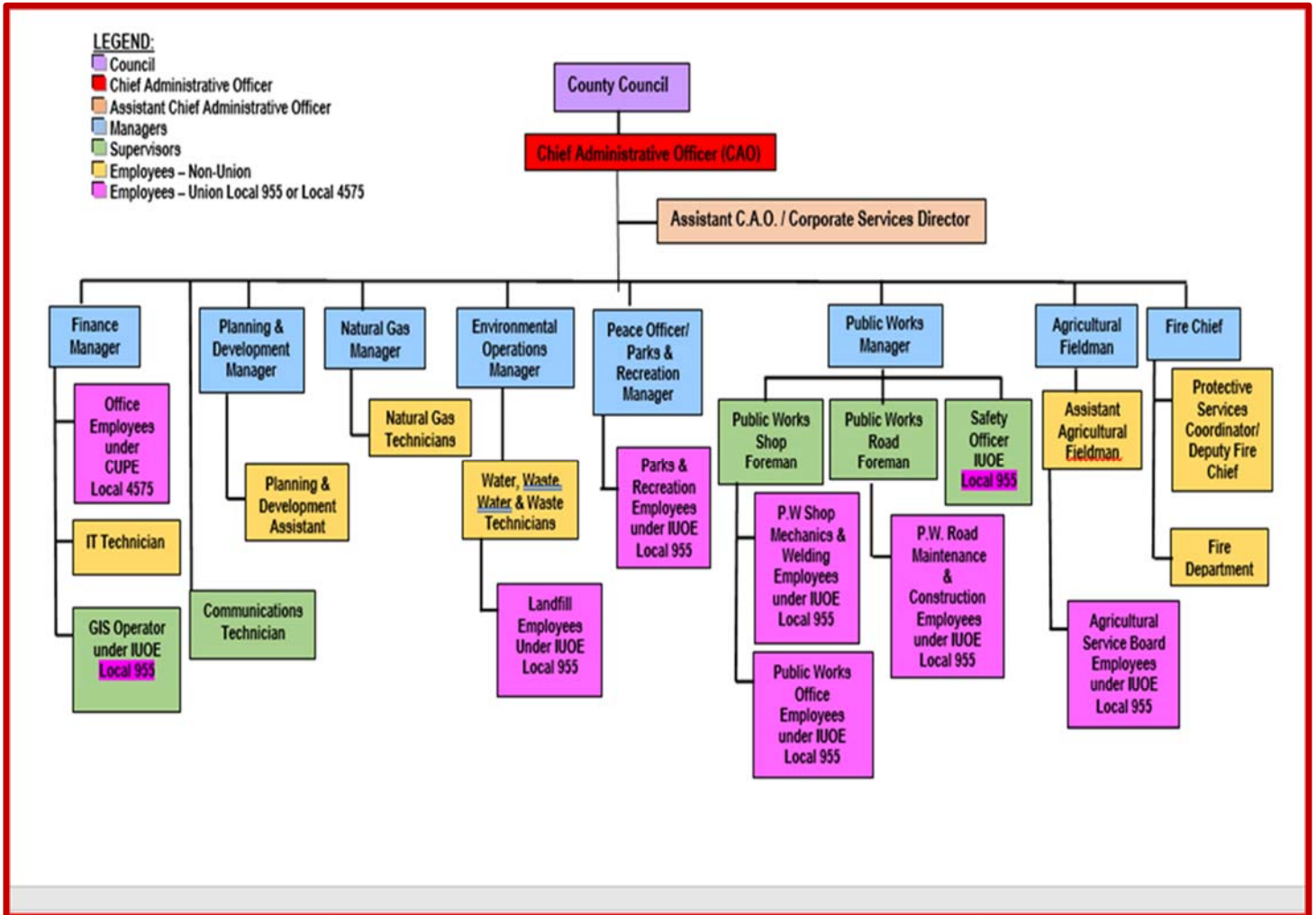
Hamlets: **Spedden, Bellis, Edwand, and Warspite**

Smoky Lake County Service Departments

- | | |
|---|--|
| 1. Family and Community Social Services (FCSS) | |
| 2. FCSS Grant Distributions | |
| 3. Planning | |
| 4. Development and Safety Codes Permits | |
| 5. Subdivisions | |
| 6. Compliance Certificates | |
| 7. Inter-municipal Initiatives | |
| 8. Business Licenses | |
| 9. Agriculture Service Board | |
| 10. Pest control | |
| 11. Weed Inspection | |
| 12. Spraying | |
| 13. Roadside Mowing | |
| 14. Lakeland Agricultural Research Association (LARA) | |
| 15. Economic Development | |
| 16. Intermunicipal Business Attraction & Retention | |
| 17. Recreation and Cultural Services | |
| 18. Campsite and Park Maintenance | |
| 19. Assist Non-Profit Groups | |
| 20. Iron Horse Trail | |
| 21. Heritage Board | |
| 22. Natural Gas | |
| 23. Natural Gas Services to County and Vilna Residents | |
| 24. Taxation | |
| | 25. Chief Administrator's Office |
| | 26. Financial Services and Technology |
| | 27. Geographical Information Systems Services |
| | 28. Communications |
| | 29. Other Government Services |
| | 30. Intergovernmental relations |
| | 31. Protective Services |
| | 32. Fire and Emergency Response |
| | 33. Disaster Management |
| | 34. Bylaw Enforcement |
| | 35. Transportation |
| | 36. Road Maintenance |
| | 37. Culvert Maintenance |
| | 38. Bridge Maintenance |
| | 39. Water and Sewer |
| | 40. Water Distribution Services in Warspite |
| | 41. Water Truck Fill Services |
| | 42. Sewer Services in Warspite and Bellis |
| | 43. Inter-municipal Contract Water Services |
| | 44. Waste/Landfill |
| | 45. Waste Transfer Stations |

Organizational Chart

The above service departments have been established in the organizational chart through Policy 1-03-27



Financial Policies

Smoky Lake County Council has identified long term financial planning as an important tool for sustainability. Along with the Budget Policy, there are two main policies that guide financial planning

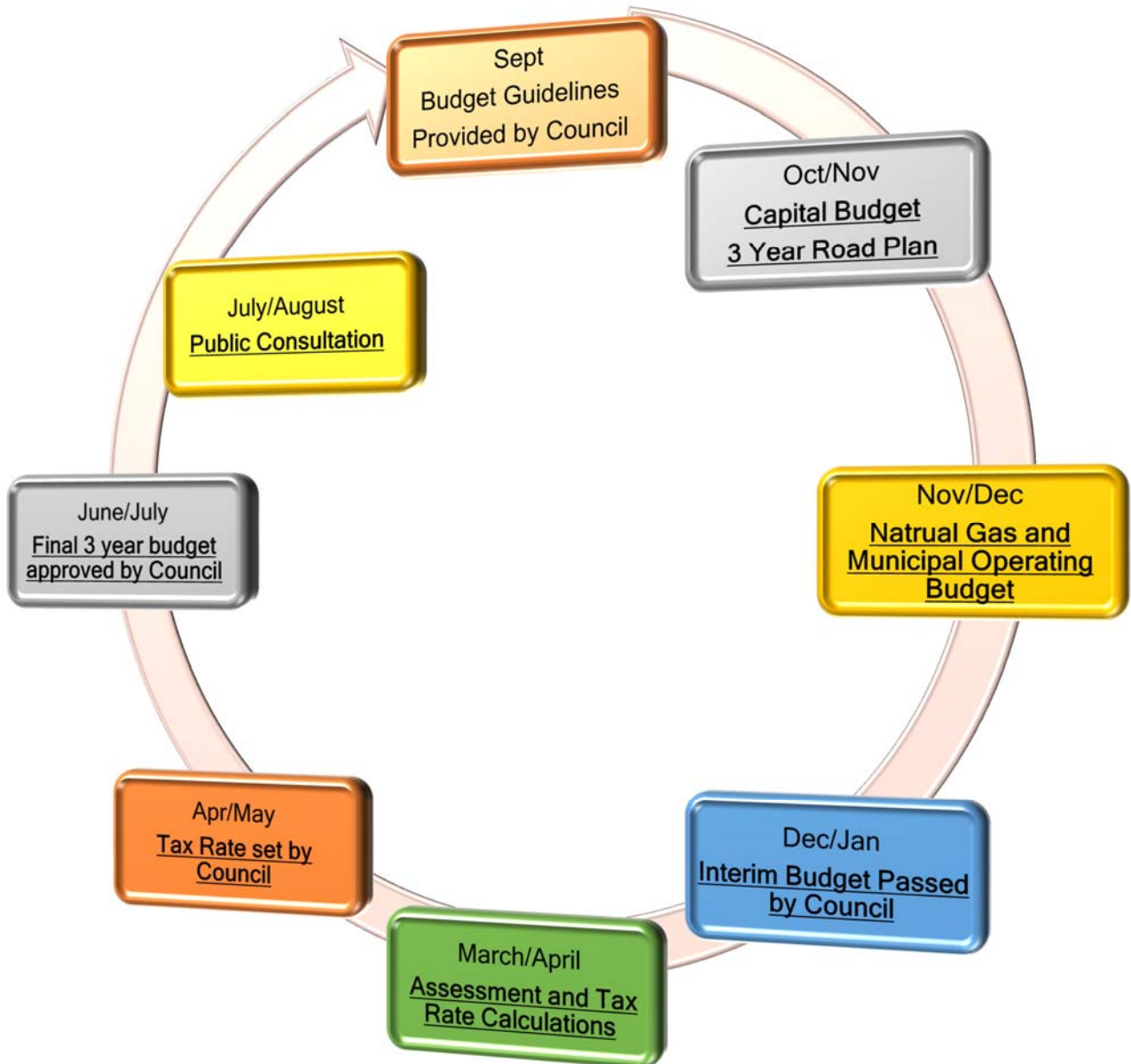
Policy 08-30-01 provides guiding principles relating to the long term financial plan

- ✓ *The municipality complies with provincial legislation and the Public Sector Accounting Board recommendations.*
- ✓ *When deciding on a course of action that may impact the whole community, the outcome of the decision will be for the benefit of the community as a whole.*
- ✓ *Core services as mandated by legislation and as required to maintain quality of life will be provided at a base level with minimal interruption to service. Revenues supporting these services will be stable, assured and sustainable.*
- ✓ *Services outside a municipality's mandate will not be provided to the community by the municipality.*
- ✓ *Resources will support a centralized labour workforce providing on-going consistent services.*
- ✓ *Communications will center on information provision to the community and will meet all legislated requirements.*
- ✓ *Revenues collected from unreliable, one-time or uncertain sources should be applied to non-core operations or held in reserves for longer term needs.*
- ✓ *Cash and property investments will be made to first protect and maintain principal and then to maximize returns. Liquidity of investments will align with capital and operating needs.*
- ✓ *Outsourcing of expertise will be supported if expertise is not available in-house; is project based; requires an independent assessment or opinion; or if there is a need to supplement the current workforce for a period of not more than six months.*
- ✓ *Reserves will be established and maintained to provide for stability of operations; asset replacement and renewal at the end of their useful life; growth obligations and statutory requirements.*
- ✓ *Infrastructure assets will be replaced once assets reach the end of their useful life and are no longer cost effective to operate and/or they impact health and safety. Notwithstanding a least cost approach applies that leverages senior government grants; combines projects for synergies (e.g. water, sewer and road replacements); and joint projects with other organizations.*

Policy 01-41-01 Asset Management provides guidance to ensure that Asset Management practices are integrated throughout the organization to maximize value from existing and new assets.

BUDGET HIGHLIGHTS

Budget Process



Policy 08-11 [Appendix #1](#) guides the budget process of development, implementation, and evaluation. Budgeting takes place year-round starting with staff gathering information during the summer months. A detailed review of the Operating Budget, Road Plan and the Capital Replacement Plan takes place to ensure that the budgets are created based on the most up to date information. An interim budget must be approved by council by December 31. Once the assessment is established in March, tax rates are discussed, and a final annual budget is approved. Council may amend the budget through motions as circumstances require.

The annual budget must be a balanced budget. The estimated revenue and transfers must be sufficient to pay the estimated expenditures and transfers not including amortization (MGA s.243).

The Alberta Municipal Government Act (MGA s.283.1), requires each municipality to prepare a written three-year financial plan and a five-year capital plan, and Council is required to update the financial plan each year as per MGA s.283.1(6). The current years budget is used as a foundation and adjustments are made to future years to include inflation, changes in services, and expected capital requirements.

Public Consultation

In July and August this year, Smoky Lake County will be actively seeking public consultation for future budgets and financial plans. **We are asking ratepayers to provide input through the following:**

- Email feedback to finance@smokylakecounty.ab.ca
- Complete the survey posted on smokylakceounty.ab.ca
- Attend the 2022 budget planning meeting when scheduled in the fall
- Provide feedback to your Councilor

2021-2025 Budget

Budget Recommendations

Administration recommends that Smoky Lake County work towards full annual funding of operations, maintenance, growth, and asset depletion by applying the following measures:

- Ensure that the budget contains necessary inflationary increases to maintain services at a consistent level in future years.
- Set funds aside for long term infrastructure needs.
- Continue to pursue new sources of revenue.
- Use new revenues to reduce tax rates only when they are assured, sustainable, and stable.
- Ensure that funding towards capital exceeds annual amortization.
- Work towards providing a consistent funding for capital and infrastructure to avoid the tax rate fluctuations that will be required over the next four years.

Budget Message

The 2021-2025 budget is based on the level of services approved in the 2021 budget. The budget has been prepared by administration with the following guidelines:

- Basic inflation of 2% per year (2021, 2022, 2023, 2024) on all costs except for those which we have more information on.
- Wage and salary increase are based on Union Contracts:
 - The 3-Year Collective Agreement with Canadian Union of Public Employees (CUPE) Local 4575 expires December 31, 2021. Salaries are budgeted at the basic 2% inflation used for 2022-2025
 - The Collective Agreement with International Union of Operating Engineers (IUOE Local 955) expires December 31, 2024. Wages are budgeted at 0% for 2022 through 2023, 1% for 2024, and the basic inflation used for 2025.
- The [Capital](#) Plan as approved by Council April 28, 2021.
- The [Five-Year Road](#) Plan as approved by Council December 11, 2020.
- No change to service levels in future years.
- No change to grant programs in future years.

Future Outlook

The County has been able to maintain a solid financial position in spite of provincial economic challenges. With careful planning, we will minimize cost increases be able to face future challenges which include the ongoing downloading from the province and decline in non residential assessment.

Provincial Downloading

The downloading from the province includes increasing costs and decreasing grants.

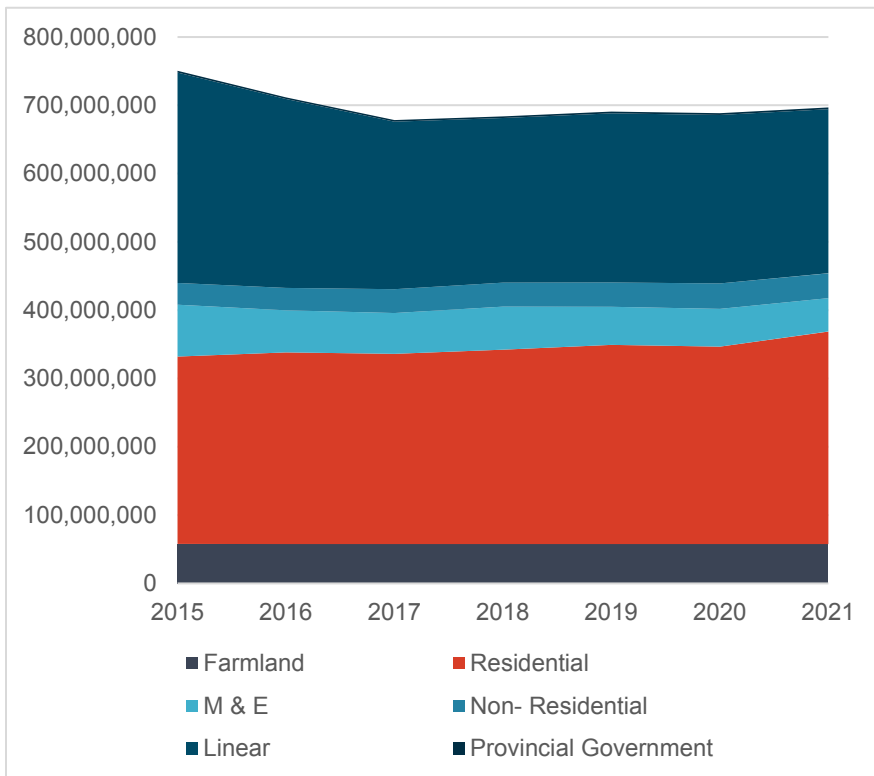
- *Policing costs will be phased in over 4 years:*
 - 2020 \$ 62,702
 - 2021 \$ 95,621
 - 2022 \$127,404
 - 2023 \$191,242

- *Grant in lieu payments (property taxes for provincial owned land) are paid at a rate of 50%. This is a loss in revenue of \$30,000*

- *The Agriculture Services Grant has been reduced by \$43, 093*

- *The MSI is expected to begin decreasing in 2022*

Assessment and Property Tax Challenges

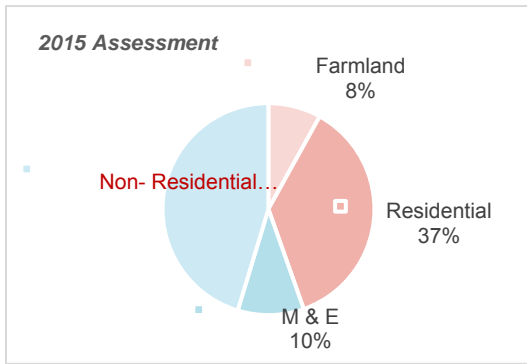


Assessment changes continue to be a concern.

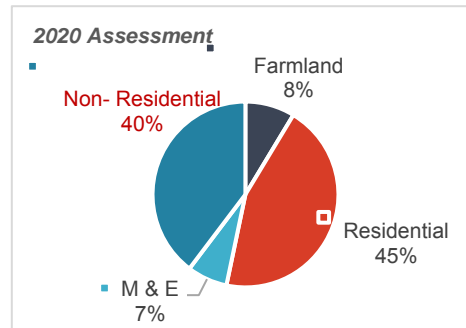
The 2015 taxable assessment peaked at \$750,573,000. The 2020 taxable assessment is \$696,915,200: a total decline of over \$5 million.

- Residential/Farmland assessments have increased an average of 2% per year.
- Non-residential and Machinery and Equipment (M & E) have decreased by an average of 2% per year.

Smoky Lake County relies heavily on non-residential and M & E tax revenue to decrease the tax burden to the residents.



Less assessment comes from commercial properties and more assessment comes from residential properties. Residential property tax rates are lower than commercial resulting in a continual decline of tax revenues.



Council recognizes the need to offset the declining tax revenue from Oil and Gas. A strategic priority is to increase tourism in the Smoky Lake County Region through the Victoria District Economic Development initiative. Bylaw 1390-20: Victoria District Economic Development Strategy Business Plan was passed in December 2020. \$600,000 has been committed in the 2021 budget to provide seed funding to a Municipally Controlled Corporation to move the plan into action. Tourism in the Smoky Lake County region will create 600 new jobs and increase the population by 500 by 2031, contributing to the Region’s long term sustainability. New businesses will increase non residential assessment and decrease the burden on the residential assessment.

Fund Structure

The County has two funds, Municipal and Gas. The fund structure is used to ensure that costs for each fund are covered only by revenues belonging to that entity. Each fund is budgeted with a modified accrual basis of accounting, similar to the basis used to create the audited financial statements. Revenues and expenses are budgeted for in the year they will be accounted for. Grant revenues are budgeted in the year they will be used.

Municipal Fund

The municipal Fund is the primary fund used to manage the County’s financial resources and obligations. All services are provided from this fund except for Natural Gas.

Natural Gas Fund

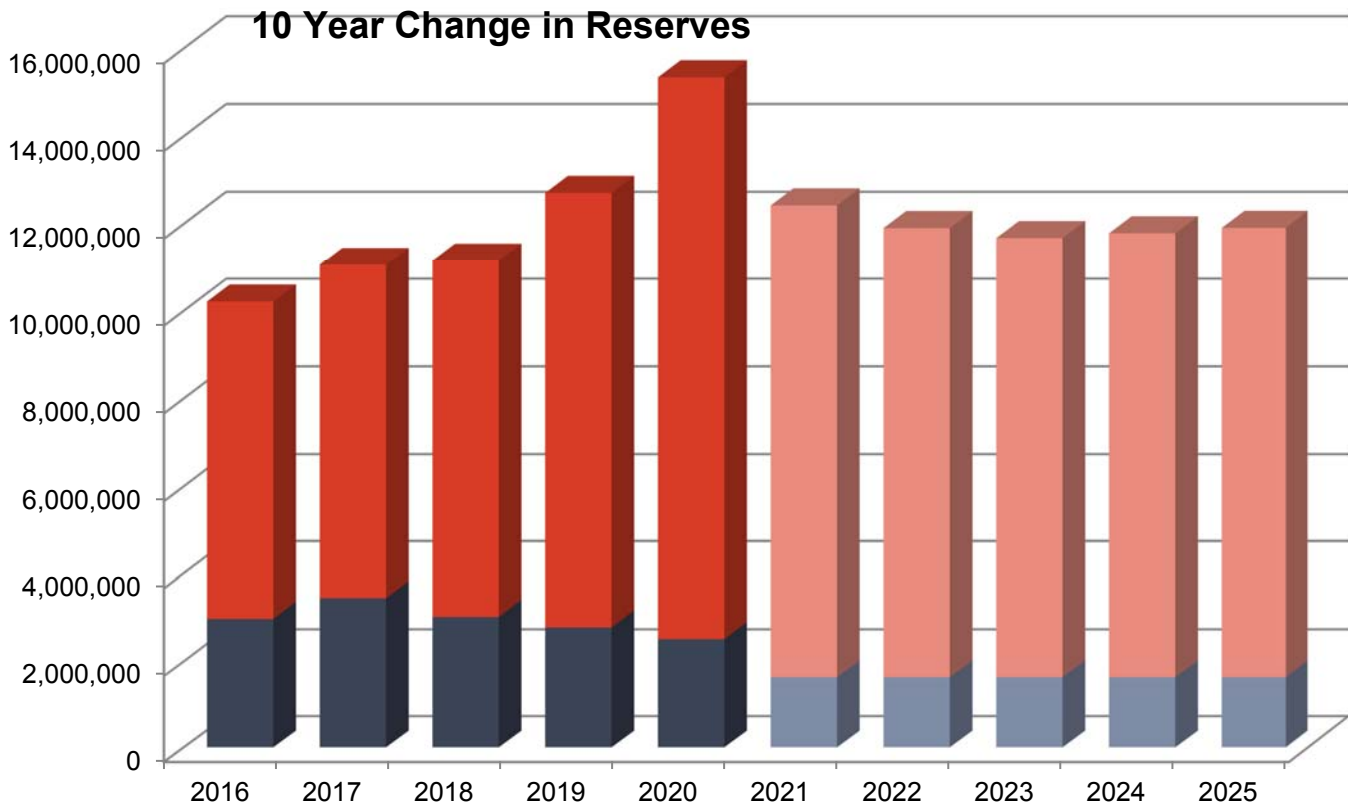
The Natural Gas Utility is a user pay utility that supplies natural gas to Smoky Lake County and Vilna properties. It is 100% funded through user fees.

Smoky Lake County Financial Statements are consolidated and therefore include the accounts of all funds held by the County. The Financial Statements are audited annually and are available to the public by April of the following year.

Reserves and Surplus

The County keeps reserve funds set aside to provide funding for future expenditures and to ensure sufficient funds are available when required, and, where possible, to avoid the need to incur debt. On the financial statements, they are referred to as restricted surplus. Unrestricted surplus consists of surplus funds that were the result of past budget surpluses and may be used for capital or operating purposes as authorized by Council.

Council is dedicated to saving for future financial stability



Restricted surplus							
		2020	2021	2022	2023	2024	2025
Building	For building repairs - funding source - property taxes	1,197,539	990,539	390,539	440,539	490,539	540,539
General	Primarily for specific purchases and projects - funding source - property taxes	3,283,111	2,044,898	2,089,898	2,134,898	2,179,898	2,149,898
Regional Landfill	For waste equipment and landfill improvements - funding source - landfill tax levy	613,207	483,207	528,207	573,207	618,207	663,207
Transportation	For specific public works projects and equipment - funding source - property taxes	1,349,496	1,224,496	960,419	950,919	787,419	437,419
Gravel Pit reclamation	For the reclamation of gravel pits - funding source - gravel sales to public	456,537	469,537	482,537	495,537	508,537	521,537
Gravel Pit development	For the development of new gravel pits - funding source - gravel sales to public	99,746	113,746	127,746	141,746	155,746	169,746
Fire	For Fire equipment and emergencies - funding source - property taxes	1,365,612	1,037,112	1,247,112	752,112	832,112	1,042,112
Street Sweeper	For the replacement of a joint Street Sweeper - funding source - fees charged for street sweeping services (funds added to this reserve depend on usage)	55,265	55,265	55,265	265	265	265
Connectivity	For the development of more internet towers - funding source - property taxes	476,523	476,523	476,523	476,523	476,523	476,523
Water	For water and sewer projects - funding source - property taxes	261,233	261,233	261,233	261,233	261,233	261,233
Road development	For roads damaged by natural resource extraction - funding source - aggregate license fee	1,604,633	1,639,633	1,678,633	1,721,633	1,768,633	1,819,633
Economic development	Funds collected from members of the Regional Community Development Committee (RCDC) members for future projects	59,223	59,223	59,223	59,223	59,223	59,223
Municipal reserve	Funds collected in lieu of subdivision natural reserve	41,762	41,762	41,762	41,762	41,762	41,762
		10,863,886	8,897,173	8,399,096	8,049,596	8,180,096	8,183,096
Municipal General	Unfinished projects carried forward to the next year and emergencies	2,507,750	1,629,750	1,629,750	1,629,750	1,629,750	1,629,750
Gas	For natural gas projects - funding source - gas, odorant, and compressed natural gas sales	2,029,117	1,954,117	1,934,117	2,054,117	2,034,117	2,154,117
Total Restricted Surplus (Reserves)		15,400,753	12,481,040	11,962,963	11,733,463	11,843,963	11,966,963

BUDGET

Revenues

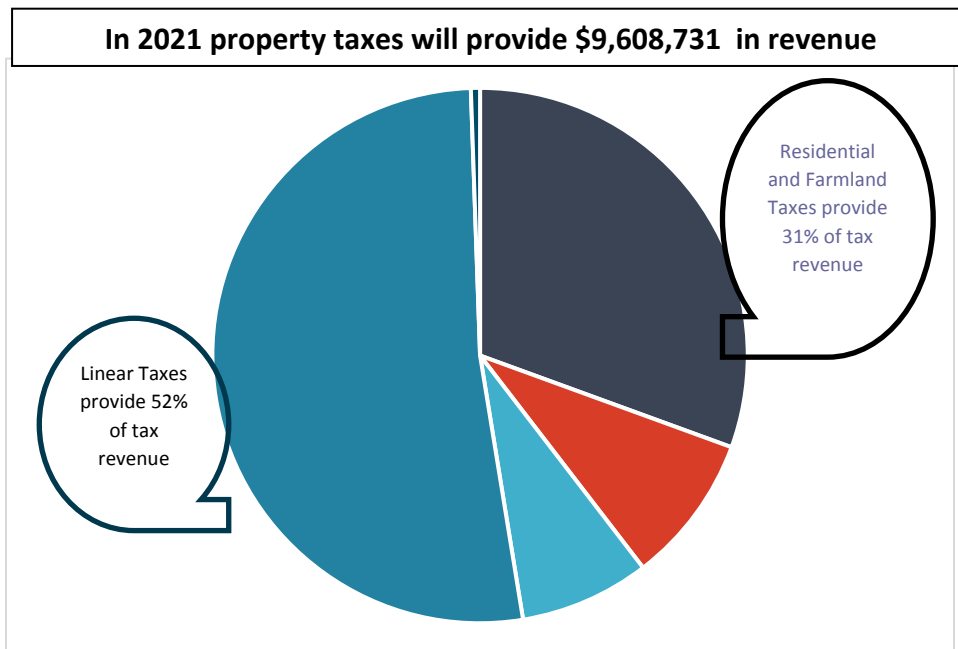
Revenues for the County come from three main sources: Property Taxes, User Fees, and Grants



Property Taxes

Council considers the assessment, budget, and requisitions when setting the tax rate.

In 2021, the Net Property Taxes (Property Tax revenue less the Education and Seniors' Requisitions) provides 59% of the total operating revenue.



In 2021, the Residential, Farmland, and Machinery & Equipment Tax rates remained the same. The nonresidential increased due to the increase in nonresidential education requisitions.

MILL RATES	RESIDENTIAL		FARMLAND		NON RESIDENTIAL		MACHINERY AND EQUIPMENT	
	2021	2020	2021	2020	2021	2020	2021	2020
Municipal Rates	5.775	5.64	12.875	12.74	21.5492	21.52	21.5492	21.5196
EDUCATION	2.4951	2.6012	2.4951	2.6012	3.871	3.5785		
SENIORS FOUNDATION	0.6752	0.7048	0.6752	0.7048	0.6752	0.7048	0.6752	0.7048
Total Rates	8.946	8.946	16.046	16.046	26.0954	25.803	22.2244	22.2244
INCREASE		0		0		0.2925		0

Total property tax revenue will need to increase to cover the cost of inflation and the capital expenditures that are included in the 5 Year Capital Budget

User Fees

Municipal user fee revenue comes from water/sewer charges, sales of goods and services, campsite fees, and landfill fees. For 2021 the revenue budgeted from User fees (not including natural gas charges) is \$1.2 Million. User fees are expected to remain constant. Budgeted increases are a result of inflation.

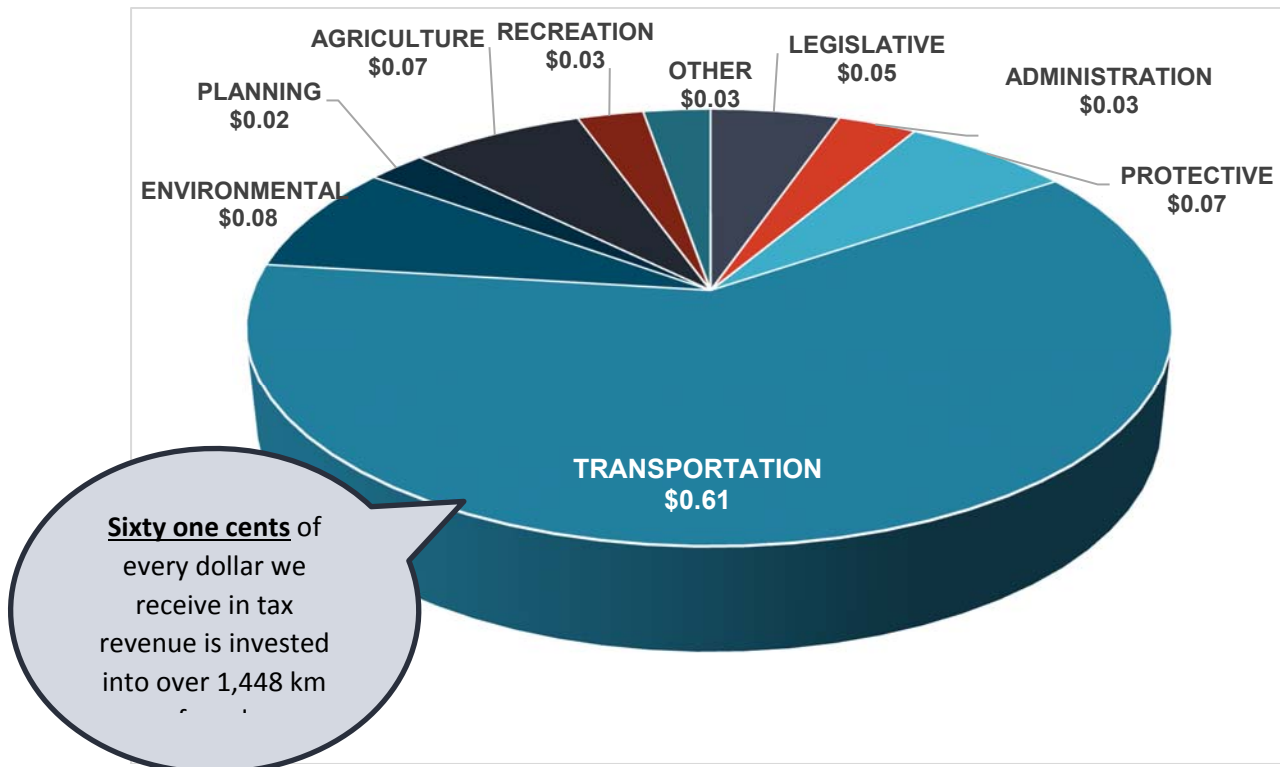
Grants

Estimated grants are included in the financial plan.

1. Annual grants like the Municipal Sustainability Initiative Grant (MSI) and the Federal Gas Tax Grant are conservatively estimated based on what was provided in the previous year. The MSI grant is expected to decrease in 2022. The provincial government has reduced the MSI allocation for 2022 by approximately 25%-36%. The program is expected to change in 2024.
2. Specific grants for projects are estimated based on the current grant rules. If the County does not receive the grant, the project may be cancelled or postponed until further funding can be secured.

Expenses

Expenses are tracked per department. The where do my tax dollars go chart shows the portion of tax revenue that is allocated to each department and includes capital contributions.



Budget Summary

	2021	2022	2023	2024	2025
Revenues					
Sales of goods and services	940,563	959,375	978,186	996,997	1,015,808
Government transfers for operating	729,477	734,948	758,656	773,245	787,836
Investment income	285,100	290,802	296,504	302,206	307,908
Penalties and costs of taxes	74,095	75,577	77,059	78,541	80,023
Licenses and permits	30,000	30,600	31,200	31,800	32,400
Special levies and taxes	246,345	251,272	256,199	261,125	279,012
Natural Gas	2,691,744	2,830,079	2,886,221	2,933,793	3,183,205
Total Revenues	4,997,324	5,172,653	5,284,025	5,377,707	5,686,192
Expenses					
Legislative	512,218	522,462	532,853	543,392	554,081
Administration	2,393,867	1,799,744	1,945,914	1,982,385	2,019,161
Other Government Services	613,193	136,017	138,696	141,386	144,089
Protective Services	953,372	1,004,222	1,055,457	1,076,164	1,097,082
Transportation	6,649,284	6,730,071	6,811,071	6,918,390	7,052,556
Water/Sewer	572,524	583,974	595,514	607,142	618,863
Waste	693,563	591,389	603,236	615,131	629,112
FCSS	116,635	116,749	121,300	123,633	125,966
Planning	299,547	325,537	331,597	337,426	343,931
Agriculture Service Board	882,492	896,646	910,902	927,010	945,002
Economic Development	107,500	133,650	135,801	137,953	140,106
Recreation & Cultural Services	463,878	473,156	482,499	491,910	501,389
Natural Gas	2,796,744	2,852,679	2,908,921	2,965,474	3,189,120
Contingency	35,288	8,594	9,530	21,846	54,482
Total Expenses	17,090,105	16,174,890	16,583,291	16,889,242	17,414,940
Net Revenue (Expense) before reserve transfers	-12,092,781	-11,002,237	-11,299,266	-11,511,535	-11,728,748
Net Transfer To/From Op Reserves	1,582,000	-231,000	-259,000	-239,000	-243,000
Reverse Amortization	2,289,800	2,335,596	2,381,392	2,427,188	2,426,999
Net Operating Revenue (Expense)	-8,220,981	-8,897,641	-9,176,874	-9,323,347	-9,544,749
Non Operating Items:					
Net Contribution to Capital	2,600,463	4,987,104	4,851,247	4,142,587	3,294,038
Net Transfer To - From Reserves	-1,212,713	-979,077	-814,500	-643,500	-455,000
Financing /Debt Repayment	0	-1,000,000	110,000	110,000	110,000
Total Cash Requirements (for tax bylaw)	9,608,731	11,905,668	13,323,621	12,932,434	12,493,787

Capital Budget

Vehicle/Equipment replacement is scheduled so that we maximize use and minimize maintenance costs. Maintenance costs are reviewed on an ongoing basis to recommend the best time for replacement. The approved detailed capital budget is in [Appendix 2](#)

CAPITAL SUMMARY

	2021	2022	2023	2024	2025
Revenues					
Sale of Capital Assets	240,000	126,000	150,000	150,000	150,000
Provincial Grant	3,038,250	3,628,182	1,239,343	702,050	1,070,000
Federal Grant	130,000	130,000	130,000	130,000	130,000
Other Grant	0	0	0	0	0
Long Term loan	0	1,000,000	0	0	0
Transfer from Reserve	1,262,713	1,029,077	934,500	693,500	575,000
Gas	145,000	70,000	0	70,000	0
Total Revenues	4,815,963	5,983,259	2,453,843	1,745,550	1,925,000
Expenses					
Vehicles	370,000	335,490	1,562,622	863,810	129,785
Equipment Replacement	1,427,500	1,338,050	1,936,129	1,936,750	603,500
Equipment - New Initiatives	0	0	0	0	0
Bridge Repairs and Replacement	602,000	3,082,434	508,000	38,000	1,400,000
Land Improvements	151,213	27,000	47,500	0	0
Engineering Structures	57,000	0	0	0	-50,000
Buildings	1,138,000	1,615,000	0	0	300,000
Transfer to Reserves	0	300,000	350,000	320,000	355,000
Other Capital	295,000	0	0	22,500	100,000
Road - Oil Treatment/Paving	430,000	450,000	500,000	315,000	365,000
Road - Fibermat/Micro Surface	171,240	0	0	210,240	0
Road - Rehabilitation/Base Stabilization	283,000	439,000	278,000	273,000	314,000
Road - Construction	190,000	255,000	210,000	140,000	140,000
Road - Graveling	818,760	937,312	881,839	843,218	910,253
Gas	270,000	212,000	216,500	282,119	196,500
Total Expenses	6,203,713	8,991,286	6,490,590	5,244,637	4,764,038
Net Contribution to Capital / Reserves	\$1,387,750	\$3,008,027	\$4,036,747	\$3,499,087	\$2,839,038

Vehicles include everything that is licensed to drive down the highway (Pickup trucks, Tractor-trailer units, Emergency Service trucks, etc.). Equipment includes everything else (graders, tractors, mowers, etc.). Land Improvements include parks, reclamation, etc.. Engineering structures refer to the water, sewer, and gas infrastructure.

Budget Overview by Department

Legislative Services includes all Council costs (payroll, supplies, and expenses)

LEGISLATIVE SERVICES	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Salaries	\$436,793	\$445,529	2.000%	\$454,439	2.000%	\$463,528	2.000%	\$472,799
Total Expenses	\$75,425	\$76,934	2.000%	\$78,413	1.923%	\$79,863	1.850%	\$81,283
Total Legislative	\$512,218	\$522,462	2.000%	\$532,853	1.989%	\$543,392	1.978%	\$554,081



Other Government Services includes intergovernmental relations and grants to organizations. The current plan is based on the existing budget with a 2% increase for inflation in future years, along with the costs for the election in 2021. 2021 Includes funding for the new H.A.K. school.

OTHER GOVERNEMENT SERVICES	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
WCB	\$75,000	\$81,500	8.7%	\$78,000	-4.3%	\$79,500	1.9%	\$81,000
Contracted and general services	\$7,800	\$8,178	4.8%	\$13,416	64.0%	\$13,674	1.9%	\$13,932
Materials, goods and utilites	\$15,450	\$15,759	2.0%	\$17,108	8.6%	\$17,437	1.9%	\$17,766
Transfers to loacal boards and agencies	\$489,943	\$30,580	-93.8%	\$30,172	-1.3%	\$30,775	2.0%	\$31,391
Election Costs	\$25,000							
Net Costs for Taxation Purpose	\$613,193	\$136,017		\$138,696		\$141,386		\$144,089

Administrative Services includes Costs for the finance and administration activities of the County, including the Information and Geographical Information Systems. For 2021 revenues include a \$500,000 surplus carried over from 2020. We do not anticipate a surplus in 2021 to carry to future years. No changes to service levels are proposed.



ADMINISTRATION	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Salaries, wages and benefits	\$911,695	\$929,929	2.0%	\$948,436	2.0%	\$967,222	2.0%	\$986,293
Contracted and general services	\$653,252	\$636,317	-2.6%	\$649,381	2.1%	\$662,447	2.0%	\$675,512
Materials, goods and utilities	\$114,250	\$116,535	2.0%	\$118,820	2.0%	\$121,105	1.9%	\$123,390
Transfers to local boards and agencies	\$650,670	\$51,683	-92.1%	\$52,717	2.0%	\$53,771	2.0%	\$54,846
Bank charges and short term interest	\$4,000	\$4,080	2.0%	\$4,160	2.0%	\$4,240	1.9%	\$4,320
Total Revenues	\$786,008	\$799,214	1.7%	\$817,449	2.3%	\$833,168	1.9%	\$848,888
Transfers to (from) reserves	\$1,780,213	\$555,000		\$95,000		\$95,000		\$20,000
Contribution to Capital	\$545,213	\$1,615,000		\$15,000		\$15,000		\$15,000
Long Term Debt Payment	\$0	\$1,000,000		\$110,000		\$110,000		\$110,000
Contingency	\$35,288	\$0		\$0		\$0		\$0
Net Costs for Taxation Purpose	\$348,147	\$999,330		\$1,176,065		\$1,195,617		\$1,140,473

Transfers to reserves and investments in capital planned are:

- ✓ In 2019 Associated Engineering conducted a condition assessment on the Administration Building. The study had several recommendations for repairs and maintenance that will need to be complete over the next 20 years. The Capital budget includes the work recommended in 2021, and 2022. \$857,000 is to repair the roof and other more urgent work in 2021. It will be funded through Municipal Sustainability Grant and Reserves. Administration proposed to fund the \$1,600,000 budgeted for in 2022 through financing.
- ✓ Reserve for Capital Repairs to the Administration Building- \$50,000 per year beginning 2023.
- ✓ In 2018 Smoky Lake County had a Phase II study done on an old nuisance ground which was partially funded through an FCM grant. The phase 2 study was completed in 2019 and predicted a cost of \$200,000 for remediation. Reclamation began in 2020 and will be complete in 2021
- ✓ \$15,000 will be transferred to reserves each year from 2022 to 2024 for new aerial photos to be taken in approximately 10 years.
- ✓ \$15,000 will be budgeted each year to ensure there are funds for heritage signs as needed.

Protective Services includes Fire and Emergency Response, Disaster Management, Contribution to Policing, and Bylaw Enforcement. Fire Services are tracked by department. Different agreements have been reached with each urban municipality establishing how much the County pays.



PROTECTIVE SERVICES	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Vilna Fire Department	\$99,380	\$101,368	2.0%	\$103,395	2.0%	\$105,463	2.000%	\$107,572
Smoky Lake Fire Department	\$105,229	\$107,334	2.0%	\$109,480	2.0%	\$111,670	2.000%	\$113,903
Waskatenau Fire Department	\$62,582	\$63,834	2.0%	\$65,110	2.0%	\$66,413	2.000%	\$67,741
General Fire	\$282,437	\$289,097	2.4%	\$291,868	1.0%	\$297,705	2.000%	\$303,655
Fees Charged	-\$127,500	-\$124,050	-2.7%	-\$150,547	21.4%	-\$153,558	2.000%	-\$156,629
Disaster Services	\$2,650	\$2,703	2.0%	\$2,757	2.0%	\$2,812	2.000%	\$2,868
Bylaw Enforcement	\$149,704	\$152,698	2.0%	\$152,752	0.0%	\$155,627	1.882%	\$158,472
Alberta Policing Fee	\$95,621	\$127,404	33.2%	\$191,242	50.1%	\$195,067	2.000%	\$198,968
Transfers to (from) reserves	\$328,500	\$210,000		\$495,000		\$80,000		\$210,000
Contribution to Capital	\$328,500	\$34,890		\$705,000		\$130,000		\$80,000
Net Costs for Taxation Purpose	\$670,103	\$965,277		\$976,057		\$991,198		\$1,086,551

- ✓ To balance the budget for 2021, no funds will be transferred to reserves
- ✓ From 2022 on, \$10,000 will be transferred for fire equipment, \$125,000 for fire truck replacement, and \$75,000 for an Equipment Storage Building.
- ✓ In 2021 the Bylaw Officer vehicle will be replaced.
- ✓ In 2022 an ATV for bylaw will be replaced and funding will be contributed to a storage building in Waskatenau.
- ✓ In 2023 the Waskatenau Fire truck is due for replacement.
- ✓ Smoky Lake Water truck will be replaced in 2024.

Transportation Services covers all aspects of road maintenance. The transportation budget tracks road and bridge projects as well as road maintenance/operations. Large fluctuations in the budget are a result of the timing of equipment replacement.

TRANSPORTATION SERVICES	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Operating and Maintenance	\$4,496,284	\$4,738,011	5.4%	\$4,779,951	0.9%	\$4,902,210	2.6%	\$4,943,316
Bridge Projects	\$602,000	\$3,082,434		\$508,000		\$38,000		\$1,400,000
Oiling	\$430,000	\$450,000		\$500,000		\$315,000		\$365,000
Fibermat	\$171,240	\$ -		\$ -		\$ 210,240.00		\$0
Rehabilitation	\$283,000	\$ 439,000.00		\$ 278,000.00		\$ 273,000.00		\$314,000
Construction	\$190,000	\$ 255,000.00		\$ 210,000.00		\$ 140,000.00		\$140,000
Gravelling	\$818,760	\$ 937,312.00		\$881,839.00		\$ 843,218.00		\$910,253
Total Road Projects	\$1,893,000	\$2,081,312	9.9%	\$1,869,839	-10.2%	\$1,781,458	-4.7%	\$1,729,253
MSI/FGT/STIP Grant	\$2,153,250	\$3,758,182		\$1,344,343		\$832,050		\$1,050,000
Transfers to (from) reserves	\$303,000	\$402,077		\$202,500		\$355,500		\$488,000
Contribution to Capital	\$1,397,500	\$1,446,320		\$2,563,119		\$2,462,810		\$583,285
Net Costs for Taxation Purpose	\$5,932,534	\$7,187,818	21.2%	\$8,174,067	13.7%	\$7,996,928	-2.2%	\$7,117,854

The detailed five-year road plan is attached in Appendix C.



- ✓ Each year a Grader will be replaced at an estimated cost of \$570,000 - \$750,000.
- ✓ One wobbly packer will be purchased in 2022, 2023, and 2024 for a budget of \$33,000 per year.
- ✓ In 2021, Smoky Lake County contracted with Enterprise Fleet Management to further maximize the value receive from our truck fleet. Currently we have Three trucks will be replaced in 2021, three in 2022, eight in 2023, and two in 2024c and two in 2025; however each year the condition and mileage will be reevaluated and the plan will be adjusted.
- ✓ One gravel trucks will be replaced in 2022, one in 2023, and two in 2024.
- ✓ The dump truck will be replaced in 2021, and an oil truck in 2022.
- ✓ A gravel trailer is scheduled for replacement in 2021.
- ✓ The rock truck will need to be replaced in 2024.
- ✓ The excavator will need replacement in 2023.
- ✓ The street sweeper is scheduled for replacement in 2023.
- ✓ The Compactor, forklift, a plow, pressure washer, and trailer are scheduled for replacement in 2023.
- ✓ The reclaimr, loader, oil truck and a rock truck will be replaced in 2024



Environmental Services include the water, sewer, and waste services. This department manages water distribution in Warspite, the Truck fills located in Waskatenau, Warspite, Smoky Lake, Bellis, and Spedden. Both Warspite and Bellis have sewer services. As well the department contracts work out to the Highway 28/63 Regional Water Services Commission and occasionally to the Villages and Waste Services.

- ✓ The trucks for the Water Technicians are scheduled for replacement in 2021, 2022, and 2023.



Waste/Landfill Services covers all the waste removal, transfer station and landfill costs. A separate tax rate is levied to cover waste.

- ✓ The garbage truck will be replaced in 2021. From 2022 on, \$45,000 will be put into reserves annually to save for it's replacement.
- ✓ In 2023, 2024, and 2025, the Waste Department will purchase more bear proof bins.

ENVIRONMENTAL SERVICES	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Water - Supply & Distribution	\$250,402	\$255,410	2.0%	\$260,514	2.0%	\$265,716	2.0%	\$271,018
Truckfills	\$39,432	\$40,221	2.0%	\$41,025	2.0%	\$41,846	2.0%	\$42,682
Sewer Services	\$21,366	\$21,793	2.0%	\$22,229	2.0%	\$22,673	2.0%	\$23,124
Waste Collection & Hauling	\$241,537	\$246,602	2.1%	\$251,587	2.0%	\$256,517	2.0%	\$263,427
Transfer Sites	\$254,126	\$259,209	2.0%	\$264,393	2.0%	\$269,680	2.0%	\$275,073
Transfers to (from) reserves	\$16,000	\$45,000		\$45,000		\$45,000		\$45,000
Contribution to Capital	\$59,500	\$50,490		\$55,985		\$5,000		\$5,000
Net Costs for Taxation Purpose	\$771,499	\$838,283	8.7%	\$858,683	2.4%	\$822,740	-4.2%	\$839,960

Family and Community Support Services (FCSS) supports the Family School Liaison Worker (FSLW) Program by allocating the provincial grant to it. Aspen View Public Schools Division administers the FSLW program. Smoky Lake County is required to contribute municipal funds equal to 25% of the grant to the FCSS program. Council has chosen to use these funds to provide local groups and organizations with financial assistance when providing FCSS programs. Details can be found in Policy 08-17 FCSS Grants.

FAMILY AND COMMUNITY SOCIAL SERVICES (FCSS)	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Family School Liason	\$93,308	\$93,308	0.0%	\$98,906	6.0%	\$98,906	0.0%	\$100,773
Provincial Grant	\$93,308	\$93,308		\$98,906		\$98,906		\$100,773
FCSS Grants	\$23,327	\$23,327	0.0%	\$23,327	0.0%	\$23,327	0.0%	\$23,327
Net Costs for Taxation Purpose	\$23,327	\$23,327		\$23,327		\$23,327		\$23,327



Planning Services provides building & development permits, compliance certificates, etc. Changes in the Alberta Municipal Government Act require Inter-municipal Development plans and Inter-municipal Collaboration Frameworks with all neighboring municipalities. These projects, along with Area Structure Plans are accomplished by contracting consultants.

PLANNING SERVICES	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Planning Administration	\$227,047	\$231,698	2.0%	\$235,908	1.8%	\$239,877	1.7%	\$244,511
Plans and Bylaw Revisions	\$0	\$20,000		\$20,400	2.0%	\$20,808	2.0%	\$21,224
Appeal Board	\$5,500	\$5,499	0.0%	\$5,609	2.0%	\$5,721	2.0%	\$5,836
Transfers to (from) reserves	\$0	\$0		\$0		\$0		\$0
Contribution to Capital	\$0	\$0		\$0		\$0		\$0
Net Costs for Taxation Purpose	\$232,547	\$257,197	10.6%	\$261,917	1.8%	\$266,406	1.7%	\$271,571



Agriculture Service Board provides pest control, weed inspection/spraying, and roadside mowing. The department contributes to the Lakeland Agricultural Research Association (LARA) annually.

AGRICULTURAL SERVICES	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Administration	\$496,665	\$505,881	1.9%	\$509,565	0.7%	\$514,910	1.0%	\$522,001
Grant	\$138,907	\$141,685	2.0%	\$144,519	2.0%	\$144,519	0.0%	\$144,519
Mowing	\$94,615	\$96,507	2.0%	\$98,437	2.0%	\$100,406	2.0%	\$102,414
Weed Control	\$135,906	\$138,624	2.0%	\$141,397	2.0%	\$144,225	2.0%	\$147,109
Beaver Control	\$85,002	\$86,702	2.0%	\$88,436	2.0%	\$90,205	2.0%	\$92,009
Gopher Control	\$504	\$514	2.0%	\$524	2.0%	\$535	2.0%	\$546
Council Costs	\$15,800	\$16,116	2.0%	\$16,438	2.0%	\$16,767	2.0%	\$17,102
Transfers to (from) reserves	\$115,000							
Contribution to Capital	\$115,000	\$0		\$12,137		\$0		\$0
Net Costs for Taxation Purpose	\$689,585	\$702,659	1.9%	\$722,416	2.8%	\$722,529	0.0%	\$736,662

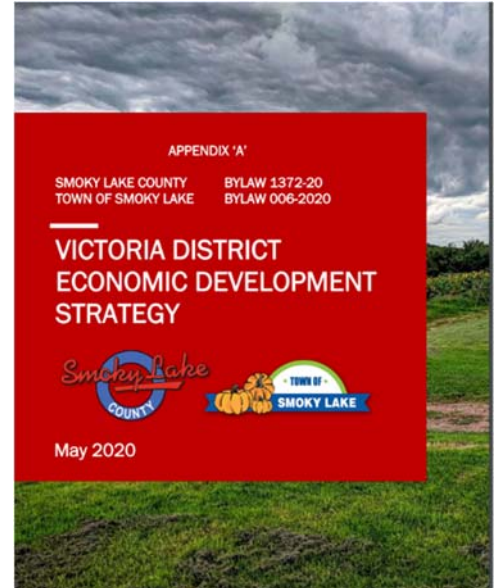
- ✓ In 2021 the mower will be replaced.
- ✓ In 2023 a trailer is scheduled for replacement.



Economic Development Services are provided inter-municipally through the Regional Community Development Committee (RCDC). The current funding formula for the committee requires 67% from Smoky Lake County. The financial plan is based on this agreement. Doctor Recruitment and Retention is also funded jointly.

In the strategic plan, Smoky Lake County prioritized economic development. An Economic Development Strategy focused on leveraging existing heritage assets within the Victoria District has been developed. Bylaw 1370-20: Victoria District Economic Development Strategy was passed in June 2020. The plan objectives were established to:

1. Arrest the declining population to protect municipal core services including hospitals and schools.
2. See property values gradually return to a positive-growth pattern.
3. Reduce the unemployment.
4. Facilitate career opportunities for young people so they do not have to leave the area.
5. Ensure wealth generation is shared around the region.
6. Contribute to the preservation of heritage values of both the Victoria District and the wider region.



Council has approved funding of \$600,000 to proceed with a Municipal Controlled Corporation for implementation of the plan. These funds have been included in the budget under Administration in 2021 and will be funded through reserves. More information can be found online at:

<http://www.smokylakecounty.ab.ca/p/victoria-district-economic-development-strategy>.

In 2021, no funds are required for Dr Retention and Recruitment, but \$24,000 has been included in future years.

ECONOMIC DEVELOPMENT	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
County Deveelopment/Tourism	\$6,500	\$6,630	2.0%	\$6,763	2.0%	\$6,898	2.0%	\$7,036
Regional Economic Development	\$67,500	\$68,850	2.0%	\$70,198	2.0%	\$71,544	1.9%	\$72,888
Dr Recruitment/Retention	\$0	\$24,000		\$24,000	0.0%	\$24,000	0.0%	\$24,000
Smoky Lake Foundation	\$1,000	\$1,020	2.0%	\$1,040	2.0%	\$1,061	2.0%	\$1,082
Victoria District Economic Development		\$0		\$0		\$0		\$0
Transfers to (from) reserves								
Net Costs for Taxation Purpose	\$75,000	\$100,500	34.0%	\$102,001	1.5%	\$103,503	1.5%	\$105,006



Recreation and Cultural Services include the maintenance of all county owned parks and campgrounds. The operations of the campgrounds are contracted out. This department also includes grants to the Agricultural Societies, maintenance of the Iron Horse Trail and costs of the Heritage Board

RECREATION & CULTURAL SERVICES								
	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
General	\$251,328	\$258,315	2.8%	\$275,307	6.6%	\$266,594	-3.2%	\$271,809
Recreation Trail	\$6,500	\$6,630	2.0%	\$6,763	2.0%	\$6,898	2.0%	\$7,036
Hanmore/Island Lake	\$32,700	\$33,354	2.0%	\$34,021	2.0%	\$34,702	2.0%	\$35,396
Bellis Beach/ Mons Lake	\$3,900	\$3,978	2.0%	\$4,058	2.0%	\$4,139	2.0%	\$4,221
Heritage Board	\$15,000	\$15,300	2.0%	\$15,606	2.0%	\$15,918	2.0%	\$16,236
Agricultural Societies	\$95,000	\$95,000	0.0%	\$95,000	0.0%	\$95,000	0.0%	\$95,000
MSI Grant	\$95,000	\$95,000		\$95,000		\$95,000		\$95,000
Northern Lights Library System	\$25,750	\$26,265	2.0%	\$26,790	2.0%	\$27,326	2.0%	\$27,873
Transfers to (from) reserves	\$58,000	\$0		\$0		\$0		\$150,000
Contribution to Capital	\$58,000	\$42,840		\$45,010		\$60,250		\$300,000
Net Costs for Taxation Purpose	\$261,978	\$312,018	19.1%	\$331,397	6.2%	\$338,146	2.0%	\$433,337

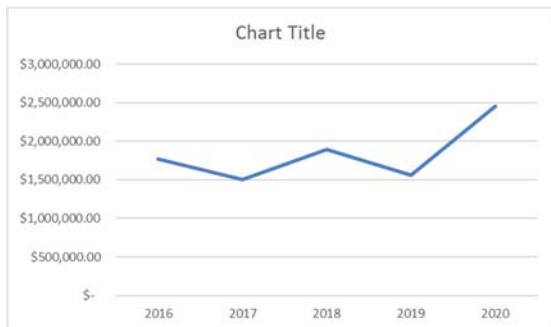
- ✓ \$38,000 has been budgeted to finish two river boat launches.
- ✓ \$20,000 has been budgeted to fix erosion problems at Mons Lake.
- ✓ A pier will be replaced in 2022 (the location to be determined).
- ✓ A trailer will be replaced in 2022.
- ✓ If we can secure grant funding, a playground replacement is scheduled for 2023, and a Shower house at Hanmore in 2025.
- ✓ One mower will be replaced in 2022 and 2023.



Natural Gas Services distribute natural gas to County and Vilna Residents. The department also supplies odorant and compressed natural gas to other gas co-ops. The Gas department operates financially independent of Smoky Lake County.

NATURAL GAS	2021	2022	Budget Change	2023	Budget Change	2024	Budget Change	2025
Bulk Odorant	-\$57,543	-\$58,694	2.0%	-\$59,868	2.0%	-\$61,065	2.0%	-\$62,286
CNG Trailer	-\$27,656	-\$28,209	2.0%	-\$28,773	2.0%	-\$29,349	2.0%	-\$29,936
Gross Margin - Sales less gas purchase	-\$1,342,140	-\$1,268,223	-5.5%	-\$1,365,247	7.7%	-\$1,243,841	-8.9%	-\$1,271,657
Legislative	\$9,000	\$9,180	2.0%	\$9,364	2.0%	\$9,551	2.0%	\$9,742
Administration	\$572,663	\$584,116	2.0%	\$595,799	2.0%	\$607,715	2.0%	\$619,869
Distribution- Operating & Maintenance	\$607,676	\$619,830	2.0%	\$632,226	2.0%	\$644,871	2.0%	\$657,768
Capital Assets	\$ 195,500.00	\$ 162,000.00		\$ 96,500.00		\$ 92,119.00		\$ 76,500.00
Reserve Transfers - System Capital	\$ 42,500.00	-\$ 20,000.00		\$ 120,000.00		-\$ 20,000.00		\$ 120,000.00
Total Natural Gas	\$0	\$0	4.5%	\$0	17.7%	-\$0	1.1%	-\$0

- ✓ Every year \$50,000 is budgeted for major line repairs. If the funds are not needed, they are transferred to reserves.
- ✓ Communication modems for the RMO (Regulating, Metering and Odorizing) stations will be upgraded in 2021, 2022, and 2023.
- ✓ A truck will be replaced in 2021, 2023, 2024, and 2025
- ✓ In 2021 we will build a shed to protect pipe and other gas line supplies.
- ✓ A plan has been established to update the RMO stations. In 2021 we will put \$70,000 into reserves then the next year, we will replace the RMO station. This will take place until all stations are upgraded.



Gas sales are predicted using an average of the past 5 years volumes and an estimated minimal price change. Surpluses are added to reserves and deficits are covered by reserves. Average sales have stabilized at around \$2,000,000. This is because the price of natural gas has been consistently lower.

APPENDICES

Appendix 1: Policy 08-11 Budget Development

SMOKY LAKE COUNTY



Title: Budget Development		Policy No.: 11-02
Section: 08	Code: P-R	Page No.: 1 of 3

Legislation Reference:	<i>Municipal Government Act, Sections 242 – 246.</i>
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Purpose:	To provide an efficient and effective process for the development of the annual Total Function Budget and Five Year Financial Plan.
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Policy Statement and Guidelines:

1. STATEMENT OF INTENT:

1.1 The Budget Development Policy provides a guideline for the activities that encompass the development, implementation, and evaluation of a plan for the provision of services and capital purchases. This policy along with Policy 08-30-01 Financial Management Policy provide for a consistent approach to the financial planning of Smoky Lake County.

2. RESPONSIBILITIES:

2.1 **Council** is responsible for the following:

2.1.1 Providing Administration, in August each year, with direction as to its expectation for:

- The municipal tax rate
- Percent increase (or decrease) for the next year in function or capital expenditures that are acceptable
- Expected changes to service levels
- Priorities in the Road Plan

2.1.2 Scheduling adequate meeting time to review budget documents using the following as a guideline.

- Directional Meeting – **August**
- Capital Asset Meeting– **October**
- Five-year Road Plan – **October**
- Natural Gas – **November**
- Complete Total Function Budget draft – **November/December**
- Tax Rate Meeting(s) – **April/May**

2.1.3 Interim Budget Approval upon the incorporation of changes and modifications requested by council (**target date: December 31**)

2.1.4 Final Budget Ratification upon the incorporation of further changes and modifications as a result of meetings setting the tax rate (**target date: April 30**)

2.1.5 Five Year Financial Plan Ratification based on updated information (**target date: July 31**)

Title: Budget Development		Policy No.: 11-02
Section: 08	Code: P-R	Page No.: 2 of 3

Policy Statement and Guidelines:		
Title: Budget Development		Policy No.: 11-02
Section: 08	Code: P-R	Page No.: 3 of 3
Policy Statement and Guidelines:		
<p>2.2.3 Year 1 Budget Compilation (to be complete by October 31) Administration to compile all the individual documents into the following budget documents:</p> <ul style="list-style-type: none"> • Revenue and expenditures by function • Ten Year Capital Replacement Plan • Road Plan • Summary of Reserve Balances • Any projects carry forwards (if known at this time) • Supporting charts or graphs for information that will prove beneficial for budget review • Where appropriate, information will be provided that shows previous year information, available current year information and percentage increases or decreases from one year to next. • Administration will incorporate and track all changes / modifications resulting from Budget meetings with Council. <p>2.2.4 Five Year Financial Plan (to be complete by July 15) The Finance Manager will compile all approved budget documents, along with Projections for years 2 to 5 into a Five Year Financial Plan. The Financial plan should identify upcoming changes, opportunities, and Challenges</p> <p>2.2.5 Ensure that the budget is adhered to by reviewing actual expenditures as compared to budget.</p> <p>2.2.6 Provide council with the Budget at a Glance Report monthly and point out any major budget variances.</p>		

	Date	Resolution Number
Approved	September 21, 2006	# 690-06 - Page # 8209
Amended	August 30, 2018	# 848-18 - Page # 13229
Amended		


Appendix 2: Capital Budget

Smoky Lake County 2021 Capital Budget						
Dept		Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
ADMIN	ADMIN BUILDING RESERVE			50,000	50,000	50,000
ADMIN	BUILDING REPAIRS	857,000	1,600,000			2021 MSI 650,000 res 207,000
ADMIN	AERIAL PHOTOS RESERVE-remove	0	15,000	15,000	15,000	0
ADMIN	AERIAL PHOTOS PURCH					\$60,000 from reserves
ADMIN	FINANCE SOFTWARE	280,000				from reserves
ADMIN	HERITAGE SIGNS	15,000	15,000	15,000	15,000	15,000
PS	FIRE EQUIPMENT REPLACEMENT RESERVE-rem	0	10,000	10,000	10,000	10,000
PS	FIRE TRUCK RESERVE-remove	0	125,000	125,000	125,000	125,000
PS	FIRE BUILDING RESERVE-remove	0	75,000	75,000	75,000	75,000
PS	REPLACE 403 WASK FIRE TRUCK			500,000		*500,000 from reserve
PS	REPLACE 407 SMOKY LAKE RESCUE TRUCK			205,000		* 205,000 from reserve
PS	REPLACE 445 SMOKY LAKE WATER TRUCK				130,000	* 130,000 from reserve
PS	REPLACE 222 TRUCK (ED) - Traverse	50,000				sell for \$5,000, MSI
PS	REPLACE 221 ATV FOR BYLAW		19,890			
PS	RAPID ATTACK 6X6 UNIT W TRAILER	38,500				from reserve
PS	EQUIPMENT STORAGE SL	240,000				from reserve
PS	EQUIPMENT STORAGE WASK		15,000			
PW	REPLACE TRUCK 101 1/2 ton	45,000		61,950		sell truck \$10,000/MSI
PW	REPLACE TRUCK 107 removed	0	65,000			sell current truck \$1,000
PW	NEW DUMP TRAILER	17,000				sell unit 141 \$1,000
PW	REPLACE 190 DUMP TRUCK SANDER/PLOW	355,000				sell unit for \$20,000
PW	REPLACE 198 TRUCK	190,000				sell current truck \$30,000
so so	GRADER REPLACEMENT 507 (160)	570,000	577,320	590,000	750,000	612,000
0	REPLACE 196 GRAVELTRAILER	65,000				450000 from MSI sale 130,000
PW	REPLACE 633 TRACTOR	220,000				sell current for sell for \$20,000/ 175,000 fr res
PW	WOBBLY PACKER	0	33,000	33,000	33,000	
PW	2 WASH BAY OVERHEAD DOORS	25,000				
PW	REPLACE TRUCK 108 PLOW TRUCK		95,000			
PW	PLOW FOR 108 REPLACEMENT		12,000			
PW	REPLACE TRUCK 105 SKID STEER CREW TRUCK		70,000			
PW	REPLACE EXCAVATOR 627		500,000			
PW	REPLACE 180 TRUCK		220,000			
PW	REPLACE TRUCK 104			60,112		
PW	REPLACE TRUCK 110 MECHANIC SERVICE TRUCK			61,285		
PW	REPLACE 114 STREET SWEEPER (JOINT)			124,800		currently \$45,000 in reserves
PW	REPLACE 109 CREW TRUCK			62,000		
PW	REPLACE TRUCK 119			62,000		
PW	REPLACE TRUCK 122 CREW TRUCK			62,000		
PW	REPLACE 155 OIL TRUCK			169,950		
PW	REPLACE 111 BELLY DUMP			63,000		
PW	REPLACE 197 TRUCK			195,840		
PW	REPLACE 623 FORKLIFT			10,302		
PW	REPLACE 608 ROCK TRUCK			510,880		
PW				46,800		
PW	REPLACE 638 CAT COMPACTOR			187,200		
PW	REPLACE 164 PRESSURE WASHER			15,600		
PW	REPLACE 136 TRAILER			36,400		
PW	REPLACE 195 DUMP TRUCK SANDER/PLOW			360,000		
PW	REPLACE 194 OIL TRUCK				170,000	
PW	REPLACE TRUCK 115 CREW TRUCK				61,000	
PW	REPLACE 170 TRUCK				175,000	

**Smoky Lake County
2021 Capital Budget**

Dept		Budget 2021	Budget 2022	Budget 2023	Budget 2024	Budget 2025
PW	REPLACE 188 FIFTH WHEEL TRUCK				199,680	
PW	REPLACE 603 CAT RECLAIMER				520,000	*154,000 from
PW	REPLACE 602 BACKHOE LOADER				131,250	
PW	REPLACE 609 ROCK TRUCK				511,000	
PW	REPLACE 102 PICKUP TRUCK					60,000
PW	REPLACE TRUCK 116 CREW TRUCK					61,285
PW	REPLACE CREW TRUCK 117				61,880	
PW	RR130 WIDENING ANALYSIS	57,000				
PW	Blade for Truck	12,000				
W	REPLACE TRUCK 226	45,000				* sale 1,500/MSI
W	REPLACE TRUCK 239		50,490			
W	REPLACE TRUCK 227			50,985		
WASTE	REPLACE TRUCK 112 GARBAGE - lease for 12 months	0				
WASTE	GARBAGE TRUCK RESERVE TRANSFER		45,000	45,000	45,000	45,000
WASTE	FENCE SPEDDEN TRANSFER SITE	4,200				* reserve
WASTE	TAKE IT OR LEAVE IT SHACK W OIL CONTAIN - VILNA	3,600				*reserve 1800 Vilna pay 50%
WASTE	TAKE IT OR LEAVE IT SHACK W OIL CONTAIN - BELLIS	3,600				* reserve
WASTE	TAKE IT OR LEAVE IT SHACK SPEDDEN	4,600				* reserve
WASTE	WASTE BIN			5,000	5,000	5,000
AG	SELL SPRAY TRUCK - keep for 2021					
AG	REPLACE 455 JOHN DEER TRACTOR	150,000				* from MSI/sale
AG	REPLACE 454 TRAILER			12,137		
P&R	REPLACE 726				57,750	
P&R	SHOWER HOUSE					300,000 ** try to get 50% grant
P&R	PIER		12,000			
P&R	TRAILER		11,000			
P&R	PLAYGROUND HANMORE WEST			25,000		*Grant \$25,000
P&R	BEAR PROOF GARBAGE BINS 2x PER YEAR		2,500	2,500	2,500	
P&R	MONS LAKE RETAINING WALL/BEACH CARRYOVER	20,000				*20,000 from reserve
P&R	REPLACE MOWER		17,340	17,510		
P&R	PAKAN EMERGENCY BOAT LAUNCH CONCRETE (carry over)	13,000				
P&R	WARSPITE EMERGENCY BOAT LAUNCH (carry over)	25,000				
PW	PW CREW TRUCK (carry over)	40,000				
ADMIN	NUISANCE GROUND RECLAMATION	93,213				
MUNICIPAL CAPITAL		3,438,713	3,585,540	3,866,251	3,143,060	1,438,285
GAS	INFRASTRUCTURE LINE REPLACEMENT	50,000	50,000	50,000	50,000	50,000
GAS	RMO STATION REPLACEMENT PLAN RESERVE	70,000		70,000		70,000
GAS	RMO STATION REPLACEMENT PLAN		140,000		140,000	* 70,000 from reserve
GAS	MODEMS FOR RMO	22,000	22,000	22,000		* from reserve
GAS	POLESHED FOR PIPE	45,000				* from reserve
GAS	REPLACE TRUCK	65,000		66,000	67,000	68,000 * from reserve
GAS	REPLACE 233 TRAILER				16,619	
GAS	NEW TRUCK BOX	13,000		8,500	8,500	8,500 * from reserve
GAS	REPLACE AMR READING EQUIPM	5,000				
GAS	CARRY OVER RMO STATION PROJECT					
GAS CAPITAL		270,000	212,000	216,500	282,119	196,500
TOTAL CAPITAL (2019 = \$2,834,172)		3,708,713	3,797,540	4,082,751	3,425,179	1,634,785
BRIDGE PROJECTS		602,000	3,082,434	508,000	38,000	1,400,000
ROAD		1,893,000	2,040,758	2,122,212	2,164,656	2,207,949
		6,203,713	8,920,732	6,712,963	5,627,835	5,242,734

Appendix 3: Policy 03-18 Three-Year Road Plan

Section 3		Completed up to November 30, 2020				Policy 18-16	
		2020 Road Projects					
OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length/ miles	Res #s	Estimate Costs	Actual Cost	Funding
Bridge Coldmix Surfacing – 13 Bridges	BCM19			Carry over from 2019	\$ 23,263.50	14,937.38	MO
							MSL/MO
							MSL/MO
Total					\$ 23,263.50	\$14,937.38	
FIBERMAT / MICRO SURFACE							
Project Name	Code	# Days	Length/ Miles	Res #s	Estimate Costs	Actual Cost	Funding
Twp 612 between Hwy 855- RR 174	FM2014	2	1.0	#1141-20	\$ 70,500.00		MSL/MO
		2			Total	\$ 70,500.00	\$
REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length/ miles	Res #s	Estimate Costs	Actual Cost	Funding
RR 130 between Twp 603- Twp 610	MG1911	5	3.0		\$ 85,000.00	11,861.64	MSL/MO
RR 124 between Twp 601- Twp 603A	MG2031	4	2.5		\$ 65,000.00	41,372.16	MSL/MO
Twp 592 between RR 183- RR 182A	MG2013	1	0.5		\$ 10,000.00	7,804.99	MSL/MO
RR 180 between Twp 594- Hwy 28	MG1735	2.5	1.5		\$ 33,000.00	22,052.95	MSL/MO
Twp 604 between RR 181- RR 184	MG2015	8	3.0		\$ 75,000.00	72,975.37	MSL/MO
		20.5			Total	\$ 268,000.00	\$ 186,067.11
CONSTRUCTION							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
							MSL/MO
							MSL/MO
Total					\$	\$	
MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00	63,373.44	Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00	26,391.86	Aggregate Reserve
		7			Total	\$ 165,000.00	\$ 89,765.30
CONTRIBUTION TO CAPITAL RESERVE							
					Estimate Costs	Funding	
Transfer for Future Road Projects					\$ 200,000.00	MO	
GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	38.5	6,673.5	\$ 140,143.50	5,227.03	\$ 109,767.63	RTG
218.5	PW46	85.5	13,865.0	\$ 318,895.00	12,669.66	\$ 291,172.18	RTG
159.5	PW47	41.5	6,675.5	\$ 93,457.00	6,029.06	\$ 84,406.84	RTG
167.0	PW48	49.5	7,985.5	\$ 119,782.50	6,868.49	\$ 103,027.35	RTG
219.0	PW49	70.0	11,168.0	\$ 167,520.00	9,545.93	\$ 143,188.95	RTG
908.0 miles		286.0 miles	46,367.5	\$ 839,798.00	40,330.17	\$ 731,562.95	
Contingency:			5,000.0	\$ 90,000.00	3,214.86	\$ 57,867.48	
Total			51,367.5	\$ 929,798.00	43,545.03	\$ 789,430.43	
Road Repair PW90:					25,643.92	\$ 480,823.50	Unbudgeted - Cost of gravel only
Five-Year Road Plan: Year 2020-2025							



OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length/ miles	Res #%	Estimate Costs	Actual Cost	Funding
Twp 594 between RR 174- RR 174A	P1814	1	0.5		\$ 65,000.00		MSI/MO
Twp 594 between RR 174A- RR 175	P1815	1	0.5		\$ 65,000.00		MSI/MO
Twp 594 between RR 175- RR 180	P1915	2	1.0		\$ 135,000.00		MSI/MO
		4		Total	\$ 265,000.00	\$	

CHIP-SEAL							
Project Name	Code	# Days	Length/ miles	Res #%	Estimate Cost	Actual Cost	Funding
RR 170 between Twp 600- Twp 601	FM2114	2	1.0		\$ 67,160.00		MSI/MO
RR 170 between Twp 601A- Twp 602	FM2124	1	0.5		\$ 33,580.00		MSI/MO
Twp 612 between Hwy 855- RR 174	FM2014	2	1.0	#1141-20	\$ 70,500.00		MSI/MO
		5		Total	\$ 171,240.00	\$	

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length/ miles	Res #%	Estimate Costs	Actual Cost	Funding
RR 124 between Twp 601- Twp 603A	MG2111	4	2.5		\$ 40,000.00		MSI/MO
Twp 620 between RR 135- RR 141	MG2121	3	2.0		\$ 50,000.00		MSI/MO
Twp 602 between Hwy 36- RR 140	MG2131	5	3.0		\$ 75,000.00		MSI/MO
RR 122 between Twp 591- Twp 592	MG2141	2	1.0		\$ 25,000.00		MSI/MO
Twp 590 between RR 174(n)-RR 180(s)	MG2113	2	1.25		\$ 28,000.00		MSI/MO
Twp 595A between RR 171- Hwy 28	MG2114	3.5	2.25		\$ 50,000.00		MSI/MO
Twp 602 between Hwy 855- RR 172	MG2124	2	1.0		\$ 20,000.00		MSI/MO
RR 181 between Twp 604- Twp 605	MG2115	2	1.0		\$ 30,000.00		MSI/MO
		23.5		Total	\$ 318,000.00	\$	

CONSTRUCTION							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 583A between RR 130- RR 131	C2112	6	0.5		\$ 60,000.00		MSI/MO
Twp 592 between RR 171- RR 172	C2113	12	1.0		\$ 130,000.00		
		18		Total	\$ 190,000.00	\$	

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7		Total	\$ 165,000.00	\$	

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	41.0	6,861.0	\$ 144,081.00			RTG
218.5	PW46	82.0	13,009.0	\$ 299,207.00			RTG
159.5	PW47	32.5	5,132.0	\$ 71,848.00			RTG
167.0	PW48	37.0	5,818.5	\$ 87,277.50			RTG
219.0	PW49	53.0	8,423.0	\$ 126,345.00			RTG
908.0 miles		245.5	39,243.5	\$ 728,758.50			
Contingency:			5,000.0	\$ 90,000.00			
Total			44,243.5	\$ 818,758.50			
Road Repair PW90:							Unbudgeted- Cost of gravel only

Five-Year Road Plan: Year 2020-2025



2022 Road Projects

OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length	Res #s	Estimate Costs	Actual Cost	Funding
RR 130 between Twp 603- Twp 604	P2211	2	1.0		\$ 135,000.00		MSI/MO
Twp 590 between RR 174(n)- RR 180(s)	P1813	2	1.25		\$ 150,000.00		MSI/MO
		4			Total	\$ 285,000.00	\$

CHIP-SEAL							
Project Name	Code	# Days	Length	Res #s	Estimate Costs	Actual Cost	Funding
							MSI/MO
					Total	\$	

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length	Res #s	Estimate Costs	Actual Cost	Funding
Twp 592 between RR 145- RR 150	R2212	2	1.0		\$ 22,000.00		MSI/MO
Twp 592 between RR 142- RR 143	R2222	2	1.0		\$ 22,000.00		MSI/MO
RR 155 between Twp 601A- Twp 610	R2614	6	4.5		\$ 103,000.00		MSI/MO
Twp 594 between RR 194A- RR 200	R1425	2.5	1.5		\$ 35,000.00		MSI/MO
RR 191 between Twp 602- Twp 604	R1525	3	2.0		\$ 45,000.00		MSI/MO
Twp 602 between RR 195- RR 200	R2215	1.5	1.0		\$ 22,000.00		MSI/MO
Twp 620 between RR 141- RR 142	MG2211	2	1.0		\$ 25,000.00		MSI/MO
RR 144 between Twp 585- Hwy 652	MG2212	7	5.0		\$ 70,000.00		MSI/MO
Twp 592 between RR 183- RR 182A	MG2213	1	0.5		\$ 10,000.00		MSI/MO
Twp 590 between Hwy 855- RR 170	MG2233	5	3.25		\$ 60,000.00		MSI/MO
Twp 600 between RR 181- RR 182	MG2215	2	1.0		\$ 25,000.00		MSI/MO
		34			Total	\$ 439,000.00	\$

CONSTRUCTION							
Project Name	Code	# Days	Length	Res #s	Estimate Costs	Actual Cost	Funding
Twp 590 between RR 150(s)- RR 150A	C2212	7	0.5		\$ 60,000.00		MSI/MO
Twp 590 between RR 154(s)- RR 154A	C2222	4	0.25		\$ 15,000.00		MSI/MO
RR 200 between Twp 592- Twp 593	C1715	12	1.0		\$ 130,000.00		MSI/MO
Twp 592 between RR 200- RR 195A	C2215	6	0.5		\$ 50,000.00		MSI/MO
		29			Total	\$ 255,000.00	\$

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles	Res #s	Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7			Total	\$ 165,000.00	\$

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	44.5	7,422.5	\$ 155,872.50			RTG
218.5	PW46	78.5	12,835.0	\$ 295,205.00			RTG
159.5	PW47	46.5	7,455.5	\$ 104,377.00			RTG
167.0	PW48	58.0	9,218.5	\$ 138,277.50			RTG
219.0	PW49	64.0	10,232.0	\$ 153,480.00			RTG
908.0 miles		291.5	47,163.5	\$ 847,212.00			
Contingency:			5,000.0	\$ 90,000.00			
Total			52,163.5	\$ 937,212.00			
Road Repair PW90:							Unbudgeted- Cost of gravel only

Five-Year Road Plan: Year 2020-2025



OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 130 between Twp 604- Twp 610	P2311	4	2.0		\$ 270,000.00		MSI/MO
Victoria Tr. between RR 171A- RR 172	P2313	2	0.5		\$ 65,000.00		MSI/MO
		6			Total	\$ 335,000.00	\$

CHIP-SEAL							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
							MSI/MO
					Total		\$

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
Victoria Tr. between RR 171A- RR 172	R2313	2	0.5		\$ 10,000.00		MSI/MO
Twp 584 between Hwy 859- RR 144	MG2322	6	4.0		\$ 80,000.00		MSI/MO
RR 173 between Twp 584- Twp 583A	MG2313	1	0.5		\$ 10,000.00		MSI/MO
RR 170 between Twp 590- Twp 592A	MG2323	4	2.5		\$ 55,000.00		MSI/MO
Twp 612 between RR 174- RR 174A	MG2314	1	0.5		\$ 13,000.00		MSI/MO
RR 180 between Twp 594- Twp 594A	MG2315	1	0.5		\$ 15,000.00		MSI/MO
Twp 612 between RR 174A- RR 180	MG2325	2	1.5		\$ 35,000.00		MSI/MO
RR 180 between Twp 612A- Twp 614	MG2335	3	1.5		\$ 35,000.00		MSI/MO
RR 181 between Twp 604- Twp 605	MG2345	2	1.0		\$ 25,000.00		MSI/MO
		22			Total	\$ 278,000.00	\$

CONSTRUCTION							
Project Name	Code	# Days	Length		Estimate Costs	Actual Cost	Funding
Twp 600 between RR 170- RR 171A	C2314	18	1.5		\$ 210,000.00		MSI/MO
		18			Total	\$ 210,000.00	\$

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles		Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7			Total	\$ 165,000.00	\$

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	40.0	6,767.0	\$ 142,107.00			RTG
218.5	PW46	81.5	13,148.0	\$ 302,404.00			RTG
159.5	PW47	38.0	5,990.0	\$ 83,860.00			RTG
167.0	PW48	45.5	7,144.5	\$ 107,167.5			RTG
219.0	PW49	66.0	10,420.0	\$ 156,300.00			RTG
908.0 miles		271.0	43,469.5	\$ 791,838.50			
Contingency:			5,000.0	\$ 90,000.00			
Total			48,469.5	\$ 881,838.50			
Road Repair PW90:							Unbudgeted- Cost of gravel only

Five-Year Road Plan: Year 2020-2025



2024 Road Projects

OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
Twp 600 between RR 181- RR 182	P2415	3	1.0		\$ 150,000.00		MSI/MO
		4			Total	\$ 150,000.00	\$

CHIP-SEAL							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 170 between Hwy 28- Twp 600	FM2414	3	2.0		\$ 210,240.00		MSI/MO
		3			Total	\$ 210,240.00	\$

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 130 between Twp 610- Twp 611A	MG1841	3	1.5		\$ 38,000.00		MSI/MO
Twp 590 between RR 143- RR 144	MG1822	1	0.5		\$ 10,000.00		MSI/MO
RR 143 between Twp 590- Hwy 28	MG1942	6	4.0		\$ 100,000.00		MSI/MO
RR 144 between Twp 585- Twp 590	MG2412	1.5	1.0		\$ 25,000.00		MSI/MO
Twp 592 between RR 182A- RR 183	MG2413	1	0.5		\$ 10,000.00		MSI/MO
RR 183 between Twp 591A-Twp 592	MG2423	2	0.5		\$ 20,000.00		MSI/MO
Twp 604 between RR 181- RR 184	MG2415	5	3.0		\$ 70,000.00		MSI/MO
		19.5			Total	\$ 273,000.00	\$

CONSTRUCTION							
Project Name	Code	# Days	Length	Res #'s	Estimate Costs	Actual Cost	Funding
RR 171 between Twp 590- Twp 591	C2413	13	1.0		\$ 140,000.00		MSI/MO
		13			Total	\$ 140,000.00	\$

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles	Res #'s	Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7			Total	\$ 165,000.00	\$

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	38.5	6,517.5	\$ 136,867.50			RTG
218.5	PW46	79.0	12,851.0	\$ 295,573.00			RTG
159.5	PW47	36.0	5,817.5	\$ 81,445.00			RTG
167.0	PW48	41.0	6,659.5	\$ 99,892.50			RTG
219.0	PW49	58.0	9,296.0	\$ 139,440.00			RTG
908.0 miles		262.5	41,141.5	\$ 753,218.00			
Contingency:			5,000.0	\$ 90,000.00			
Total			46,141.5	\$ 843,218.00			
Road Repair PW90:							Unbudgeted- Cost of gravel only

Five-Year Road Plan: Year 2020-2025



2025 Road Projects

OIL TREATMENT / PAVING							
Project Name	Code	# Days	Length	Res #s	Estimate Costs	Actual Cost	Funding
RR 174 between Twp 612- Twp 613A	P2514	3	1.5		\$ 200,000.00		MSI/MO
		3		Total	\$ 200,000.00	\$	

CHIP-SEAL							
Project Name	Code	# Days	Length	Res #s	Estimate Costs	Actual Cost	Funding
							MSI/MO
				Total		\$	

REHABILITATION / BASE STABILIZATION							
Project Name	Code	# Days	Length	Res #s	Estimate Costs	Actual Cost	Funding
RR 174 between Twp 612- Twp 613A	R2514	3	1.5		\$ 35,000.00		MSI/MO
RR 190 between Hwy 28- Twp 600	R2515	6	3.5		\$ 85,000.00		MSI/MO
Twp 594 between RR 185- RR 190	R2525	2	1.0		\$ 24,000.00		MSI/MO
Twp 620 between RR 135- RR 142	MG2511	5	3.0		\$ 75,000.00		MSI/MO
Twp 590 between RR 181(s)- RR 184(s)	MG2513	5	3.0		\$ 70,000.00		MSI/MO
RR 163 between Twp 595- Twp 600	MG2514	2	1.0		\$ 25,000.00		MSI/MO
		23		Total	\$ 314,000.00	\$	

CONSTRUCTION							
Project Name	Code	# Days	Length	Res #s	Estimate Costs	Actual Cost	Funding
RR 171 between Twp 591- Twp 592	C2513	13	1.0		\$ 140,000.00		MSI/MO
		13		Total	\$ 140,000.00	\$	

MG HAUL ROADS - PW57							
Project Name	Code	# Days	Length/ miles	Res #s	Estimate Costs	Actual Cost	Funding
Twp 584 between Hwy 855- RR 165	MG2023	4	5.5		\$ 121,000.00		Aggregate Reserve
Twp 582A & 582 between Hwy 855- RR 172A	MG2033	3	2.0		\$ 44,000.00		Aggregate Reserve
		7		Total	\$ 165,000.00	\$	

GRAVELLING							
Miles per Division	Code	Recommended miles	Recommended Gravel	Estimate Costs	Actual Gravel	Actual Cost	Funding
144.0	PW45	46	7,641.0	\$ 160,461.00			RTG
218.5	PW46	83.5	13,243.0	\$ 304,589.00			RTG
159.5	PW47	43.0	6,770.0	\$ 94,780.00			RTG
167.0	PW48	51.0	8,002.5	\$ 120,037.50			RTG
219.0	PW49	59	9,359.0	\$ 140,385.00			RTG
908.0 miles		282.5	45,015.5	\$ 820,252.50			
Contingency:			5,000.0	\$ 90,000.00			
Total			50,015.5	\$ 910,252.50			
Road Repair PW90:							Unbudgeted- Cost of gravel only

Five-Year Road Plan: Year 2020-2025



Picture by Kyle Schole